

माध्यामक



(शिक्षा मंत्रालय भारत सरकार के अधीन एक स्वायत संगठन) CENTRAL BOARD OF SECONDARY EDUCATION

(An Autonomous Organisation Under the Ministry of Education, Govt. of India)

CBSE/DIR(ACAD)/2022

Circular No. ACAD-62/2022

Date: 01.06.2022

All Heads of Schools affiliated to CBSE

Subject: CBSE Honour for Excellence in Teaching and School Leadership 2021-22 – reg.

Background

The Central Board of Secondary Education honours outstanding teachers and principals of its affiliated schools annually on Teachers' Day i.e. 5th September to recognise their exemplary contribution to enhance the quality of teaching and learning. This is done to motivate the teaching fraternity of CBSE affiliated schools.

Honour

Each honour consists of a merit certificate and a cash prize of ₹50,000/-.

Category of Honours

In order to honour outstanding teachers and principals, honours in various categories have been introduced. The number of honours in each category is given in **Annexure 'A'**.

Eligibility

- 1. All teachers presently working with the private schools affiliated to CBSE who have completed at least 10 years of regular service as a teacher in either CBSE or any other recognized Board of school education affiliated school(s) by 31st March 2022 can apply.
- 2. All Principals of the private schools affiliated to CBSE who have completed 10 years of regular service as a teacher and 5 years as a Principal in CBSE affiliated school(s) by 31st March 2022 can apply.
- 3. Teachers or Principals retired on 31st March 2022 or after may also apply if they fulfill all other conditions.
- 4. Teachers or Principals who have already received CBSE Honour can apply for the National Awards to Teachers by Ministry of Education, if they are still otherwise eligible.
- 5. Principals cannot apply in the category of teachers.
- 6. An applicant can apply under only one category.

Selection Criteria

The applicants will be evaluated on the basis of *general and specific criteria* as given in *Annexure* **B**'.



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Submission of Application

1. Only ONLINE Applications will be accepted. The *link for registration* and filling the application is available at a tab along with a tab for this circular at:

http://www.cbse.nic.in/, http://cbseacademic.nic.in/

The last date of submission of application is 20th June 2022. No other mode of submission of application is allowed.

- 2. All applicants shall apply directly by filling the application form online on or before the **20**th **June** 2022 and submit the following along with the application:
 - a. Undertaking to the effect that all the particulars submitted are correct and copies of documents uploaded are genuine. If anything is found incorrect or forged at any stage, candidature will be liable for rejection and honour may be summarily withdrawn if conferred. This can even lead to punishment as per the rule;
 - b. Birth certificate;
 - c. Vigilance Clearance Certificate furnished by the Chairman/Manager of the School;
 - d. Certificate of Continuous and Regular Service furnished by the Chairman/Manager of school after the verifying that there is no break in the service of the applicant during the last 10 years (in case of teachers) and 15 years (in case of Principals);
 - e. Certificates/degrees and mark statements of Class 10/11/12/Equivalent; Graduation; Post Graduation and NTT/ETE/B. El. Ed./B.Ed./Others;
 - f. Class Result in Board/School; and
 - g. Recommendation Letters.

Selection Procedure

- 1. A number of top scorers equal to 04 times the number of honours in each category from the final merit list will be shortlisted based on general criteria. For deciding the inter se merit, the following criteria will be used:
 - a. Experience in related field
 - b. Age
 - c. Higher Qualification
 - d. Percentage in Educational Qualification

In case of a tie after applying the above criteria, CBSE reserves the right to decide alternative criteria to finalize the merit.

2. Two days' time will be given to shortlisted applicants for uploading their verified documents. All the applicants are advised to keep their documents ready in uploadable form. All



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documents must be signed by the applicant and countersigned/verified by the Head of the school in case of a teacher and by the Chairman/Manager of the School in case of a Principal.

- 3. Checking of documents of the shortlisted applicants will be done by a *National Level* Scrutiny Committee. The Committee will prepare category wise merit list of the shortlisted applicants based on the scores obtained by them in the general and specific criteria.
- 4. The shortlisted applicants will be invited for an interactive session with the *National Level* Screening Committee.
- 5. Selection of final recipients by the Committee and announcement of honours will be made online on the CBSE portal.
- 6. The names of the top 6 scorers will be forwarded to Ministry of Education, Govt. of India for National Awards to Teachers.

National Awards to Teachers by Ministry of Education, Govt. of India

The eligible Teachers/Principals of CBSE private schools desirous of applying for National Awards to Teachers by MoE shall **NOT** apply directly on the web portal designed for the same.

CBSE will send nominations (6 in number) to the MoE to be considered for National Awards to Teachers. The top 6 scorers (irrespective of category) of CBSE Honour for Excellence in Teaching and School Leadership will be forwarded to the MoE for consideration for the National Awards to Teachers.

So, the eligible Teachers/Principals of CBSE private Schools who wish to apply for the National Awards to Teachers by MoE will have to apply for the CBSE Honour for Excellence in Teaching and School Leadership.

All school heads are requested to widely publicize the information to all the concerned teachers.

It is reiterated that the complete information as desired may be uploaded on the portal on or before the last date. For any query or clarification, please mail at <u>cbseteachershonours22@gmail.com</u>.

> Dr. Joseph Emmanuel **Director (Academics)**

Encl:

- Annexure A
- Annexure B





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Copy to the respective Heads of Directorates, Organizations and Institutions as indicated below with a request to disseminate the information to all the schools under their jurisdiction:

- 1. The Principal Director, Director of Naval Education (Navy Education Society) H.Q. MOD (NAVY) West Block-V, II Floor, R.K. Puram New Delhi 110066
- 2. The Additional Director General of Army Education, A Wing, Sena Bhawan, DHQ, PO, New Delhi-110001
- 3. The Secretary AWES, Integrated Headquarters of MoD (Army), FDRC Building No. 202, Shankar Vihar (Near APS), Delhi Cantt-110010
- 4. All Regional Directors/Regional Officers of CBSE with the request to send this circular to all the Heads of the affiliated schools of the Board in their respective regions
- 5. All Heads/ In-Charges, COEs of the Board with request to disseminate the information
- 6. All Joint Secretary/Deputy Secretary/Assistant Secretary, CBSE
- 7. In charge IT Unit with the request to put this circular on the CBSE Academic website
- 8. The Head Public Relations Unit, CBSE
- 9. EO to Chairman, CBSE
- 10. SPS to Director (IT), Director (Academics), Controller of Examinations, Director (SE&T) and Director (PE), CBSE

Director (Academics)









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Annexure A

CATEGORY WISE NUMBER OF HONOURS

S. No	Level/Area	Category	No. of
			Honours
1	Primary	Primary Teacher	1
2	Middle	Middle Teacher	1
3	Secondary	Language Teacher	1
4	Secondary	Science Teacher	1
5	Secondary	Social Science Teacher	1
6	Secondary	Mathematics Teacher	1
7	Sr. Secondary	Language Teacher	1
8	Sr. Secondary	Science Teacher (Physics, Chemistry, Biology)	1+1+1=3
9	Sr. Secondary	Mathematics Teacher	1
10	Sr. Secondary	Commerce Teacher (Business Studies, Accountancy, Economics)	1+1+1=3
11	Sr. Secondary	Humanities Teacher (Sociology /Political Science/Geography/History/Psychology/Legal Studies)	3
12	Other Honours	Physical Education Teacher	1
13		IT Teacher	1
14		Vocational Subject Teacher	1
15		Performing Arts (Music/Dance) Teacher	1
16		Fine Arts Teacher	1
17		Special Educator (from all categories)	1
18		School Counsellor	1
19		School Librarian	1
20		Best Resource Person for CBSE CBPs	1
21	Middle Leaders	Vice Principal/Coordinator	1
22	Principal	School Principal	5
	=	Total Number of Honours	32





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Annexure B

SELECTION CRITERIA

In order to bring more objectivity and transparency in the selection process, the following criteria along with weightage of marks will be followed. The applicants will be evaluated on both general and specific criteria.

I. GENERAL CRITERIA

S. No.	Area	Description and weightage		Evidences/ Supporting documents to be uploaded
1	Qualifications a. Academic Qualification Class XI / XII/ Graduation/ Post Graduation Note: Give information as per the guidelines laid down by the Board in its Affiliation Bye Laws/NCTE.	55%-60% marks 61%- 65% marks 66%- 70% marks 71% and above	2 marks 3 marks 4 marks 5 marks	Scanned attested copy of mark sheets, qualifying degrees
	b. Professional Qualifications (as per the requirement of the post eg. ETE/B.El.Ed./B.Ed./others)	55%- 60% marks 61%- 65% marks 66%- 70% marks 71% and above	2 marks 3 marks 4 marks 5 marks	
2	Scholarly Contributions a) Educational articles / contributions in journals (with ISSN) etc. (print/online) published at national / international level in the last ten years Note: Articles/ contributions in school/college magazines,	1 contribution 2-3 contributions 4-5 contributions	2 marks 3 marks 4 marks	 List of articles along with a copy of the articles written in the last ten years Copy of the page(s) of the publication depicting your contribution





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newspapers/newsmagazines will not be considered.	Above 5 contributions	5 marks	
b) Editing/ Reviewing/ Contribution in books (with ISBN) / textbooks relevant to school	1 book/textbook 2-5 books/ textbooks	2 marks 3 marks	 List of the book(s) / textbook(s) Scanned copy of cover page and
education at state / national / international level (NCERT, SCERT, or any other Govt. organization) in the last ten years	More than 5 books/textbooks	5 marks	acknowledgement page of the book(s)/ textbook(s) • Letter(s) of appreciation, if received • Any other supporting document
c) Functional Research/Action Research conducted (other than M.Phil / Ph.D) in the last	1 - 2 research studies	2 marks	• List of Studies conducted along with their abstract paper, procedure,
ten years Note: Research study may be	3 - 4 research studies	3 marks	findings and its impact on the
on such topics/areas which are of relevance to school education / help in effective teaching learning in the classroom / effective assessment procedures. The study must have resulted in visible improvement in the performance of students.	More than 4 research studies	5 marks	performance of the students duly attested by the Head of the school
d) Curriculum Development	Work done for 1 -2 years	3 marks	Brief description of work done in the last
Note: The work done for CBSE/NCERT/SCERT/	Work done for 3 -4 years	4 marks	ten years • Acknowledgement/
Directorates of Education/ State School Boards by the applicant in the last ten years will be considered	Work done for 4 years or more	5 marks	Appreciation Letter(s) received from the respective organization(s)

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3	Mentoring Colleagues / Fellow	Teachers		
	a) Expert Panelist/ Resource	1-5	3 marks	• List of activities
	Person in seminars,	activities/program		along with their brief
	symposiums, conferences,	mes		description
	workshops organized by	6-10 activities/	4 marks	• Scanned copies of
	Sahodaya School	programmes		Certificates /
	Complex(es) / NCERT/	More than 10	5 marks	Appreciation Letters
	SCERT/ KVS/ State	activities/		received from the
	Directorates of Education	programmes		organizing body/
	/NVS/CBSE /CBSE			bodies
	Centres of Excellence			
	during the last ten years			
4	Continuous participation in	1-3 Prof. Dev.	2 marks	• List of activities
	Personal Professional	Activities		along with their brief
	Development Activities in the	4-6 Prof. Dev.	3 marks	description
	last ten years	Activities		• Scanned copies of
	Note: The applicant must have	7-10 Prof. Dev.	4 marks	participation
	attended the Capacity	Activities		Certificates
	Building Programmes /	More than 10 Prof.	5 marks	
	Workshop / Refresher Courses	Dev. Activities		
	/ Short academic courses, etc.			
	from reputed or State / Centre			
	Govt. recognized			
	Agencies/Organizations, or			
	through MOOCS (inclusive of			
	SWAYAM), or through			
	State/Centre Govt. agencies.			
5	Contributions to Community /	1- 2 activities	1 mark	• Brief write up along
	Community Development	3 - 4 activities	2 marks	with the list of
	Activities through school or	5-6 activities	3 marks	activities undertaken
	individually during the last ten	7-8 activities	4 marks	Photographs
	years (Activities/ projects/	More than 8	5 marks	Certificates/
	programmes like preserving	activities		Appreciation Letters
	environment, preserving			received, if any
	culture and heritage, saving			
	girl child, cleanliness drives,			
	adult education programmes,			
	or any other programme			
	taken up for the community			

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	development or to address social issues at local/state/ national/international level)			
6	Leadership Position in	Membership of 01 body/organization	2 marks	• Copy of membership letter or card
	Educational Professional Bodies / Organizations at local / regional / national /	Membership of 2-3 bodies/ organizations	3 marks	
	international level Note: This may be inclusive of membership of electronic	Membership of 4-5 bodies/ organizations	4 marks	
	discussion forums related to teaching/education.	Membership of more than 5 bodies/ organizations	5 marks	
7	Honours received during the last ten years from	Honour(s) received from Local level	2 marks	• List of Honours
	District/State/National Govt.	organization		• Scanned copies of Certificates or other
	body or any Govt. recognized body/bodies/International	Honour(s) received from State level	3 marks	relevant documents
	Body(bodies) (International Level Body can be any UN Body/Reputed	organization Honour(s) received from National level	4 marks	
	University/ Department	organization		
	owned by the Govt. of any other country) Note: Score will be awarded	Honour(s) received from International level organization	5 marks	
	as per the highest level of the honour.			
8	Student Development / Welfare Activities inclusive of	1-2 activities	2 marks	Brief write up of activities along with supporting
	<u> </u>	3-5 activities	3 marks	
	taken up during the last ten years	More than 5 activities	5 marks	photographs and other relevant documents
9	NSS/ NCC / Scouts & Guides activity/any other activity equivalent to NSS/NCC/Scouts & Guides	Any one activity	5 marks	• Scanned copies of the activities undertaken along with photographs

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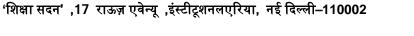


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		y the local govt. ne students under		
		of the teacher		
10	Annual Appraisal Performance of last 5 years	Reports/other Appraisal Report	Maximum marks 102 marks for outstan1 mark for very good	 • Annual Performance Appraisal Reports of last 5 years











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II. SPECIFIC CRITERIA

S. No.	Area	Description and	weightage	Evidences to be
				enclosed
Specific	c Criteria in case of applicants	in all categories exce	pt Counsellors,	Special Educators and
School	Librarians			
1	Effectiveness as a Teacher	Good Performance	4 marks	• The PGT applicants
	The teachers will be evaluated on the following parameters under this area:	(Performance is sound and reliable in at least half of the parameters defined)		have to upload a YouTube link of two videos of 30 minutes each of two different topics of
	 a. Innovative experiments undertaken for improving the performance of the students b. Teaching Learning 	Excellent Performance (Performance is sound and reliable	7 marks	their actual classroom teaching along with the lesson plan as
	Practices/Strategies adopted • Experiential,	in most of the parameters defined) Extraordinary	10 marks	evidence. • The TGT applicants have to upload a YouTube link of two
	inquiry/discovery based teaching learning practices Arts/sports/story telling integrated teaching learning practices Peer tutoring	Performance (Performance is sound and reliable in almost all the parameters defined)	To marks	videos of 30 minutes each of two different subjects being taught by them of their actual classroom teaching along with the lesson plans as
	 c. Teaching aids prepared and used to make teaching learning more interesting d. Use of mass media e. Assessment mechanisms adopted f. Integration of values education, life skills education, environmental 			evidence. • The PRT applicants have to upload a YouTube link of two videos of 30 minutes each of actual classroom teaching on different topics along with the lesson
	education in daily teaching			plans as evidence.







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g. Special attention and	• List and samples of
assistance given to gifted	assessment
and weaker students	techniques used,
	teaching methods
	adopted and teaching
	aids used
	• Scanned copies of
	two question papers
	of two different
	subjects taught by
	the teacher along
	with the testing
	objectives and
	marking scheme.
	• Scanned copies of
	result in
	Board/School
	Examination of last
	five years.
	• Inventory of the
	teaching/instruction
	al material/aid(s)
	prepared and used
	giving:
	• A brief
	description of
	the
	instructional
	material/aid
	• Subject and
	topic for which
	the
	instructional
	material/aid is
	used
	Material used
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2	Children identified for whom	One or more	5 marks	preparation of the aid
	remedial measures needed and action taken and maintenance of longitudinal record of their development			students identified by the teacher for whom remedial measures were taken along with the details of action taken and copy of longitudinal record of their development maintained by the teacher
Spec	ific criteria in case of Primary T	<i>Teacher</i>		
1	Efforts to create interest of students in different subjects being taught.	Marks will be awarded on the basis of number, scale and impact of activities conducted or organized to create interest and curiosity of students in the subjects.	Max. Marks 5	 List of Activities conducted giving a brief account of each activity, topic and subject, students for whom the activity was conducted and its impact Photographs of the activities conducted, if any
2	Efforts for making the young learners competent in doing meaningful reading and writing and developing basic	Marks will be awarded on the basis of number, scale and impact of	Max. Marks 5	List of Activities conducted giving a brief account of









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3	understanding and competencies related to numeracy and its related concepts Pass Percentage of the class of teacher for the last three years	activities conducted or organized Average of last three years: 70% - 79% 80% - 89% 90% - 100%	3 marks 4 marks 5 marks	each activity, along with its impact • Photographs of the activities conducted, if any • Result of last three years in School Examination
Spec	ific criteria in case of Language	1		nior Secondary Level)
1	Efforts to create interest of students in the language being taught.	Marks will be awarded on the basis of number, scale and impact of activities conducted or organized to create interest in the language being taught.	Max. Marks 5	 List of Activities conducted giving a brief account of each activity, students for whom the activity was conducted and its impact Photographs of the activities conducted, if any
2	Activities conducted for the promotion of the language in the school.	Marks will be awarded on the basis of number, scale and impact of activities conducted or organized to promote the language being taught in the school.	Max. Marks 5	 List of Activities conducted giving a brief account of each activity conducted and its impact Photographs of the activities conducted, if any
3	Achievement of students in the field of language at State/National/International Level under the guidance of the teacher.	Achievement by 1- 2 students Achievement by 3 - 5 students Achievement by more than 5 students	3 marks 4 marks 5 marks	• Relevant Evidences of students' representation at different levels/ participation certificate(s) duly

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				attested by the Head
				of the school
				Brief description of
				teacher's role in
				their achievement
4	Pass Percentage of the class of	Average of last		• Result of last three
	teacher for the last three years	three years:		years in
		70% - 79%	3 marks	Board/School
		80% -89%	4 marks	Examination
		90% - 100%	5 marks	
Specific	c criteria in case of Science (Mic	ddle, Sec. & Sr. Sec. I	Level), Mathema	tics (Middle, Sec. & Sr.
Sec. Le	vel), Social Science (Middle and	l Secondary Level), C	ommerce and H	umanities Teacher
1	Efforts to create interest and	Marks will be	Max. Marks 5	• List of Activities
	curiosity of students in	awarded on the		conducted giving a
	Science/ Mathematics/ Social	basis of number,		brief account of
	Science/ Commerce subject	scale and impact of		each activity,
	being taught / Humanities	activities conducted		students for whom
	subject being taught.	or organized to		the activity was
		create interest and		conducted and its
		curiosity of		impact
		students in the		• Photographs of the
		subject.		activities conducted,
				if any
2	Any achievement of student(s)	Achievement by 1-	3 marks	• Evidences of
	in the field of Science/	2 students		achievements
	Mathematics/ Social Science/	Achievement by 3-	4 marks	(certificate/apprecia
	Commerce subject/	5 students		tion letter/brief write up/ photographs) of
	Humanities subject being	Achievement by	5 marks	students and brief
	taught at State/ National /	more than 5		description of
	International level under the	students		teacher's role in their
	guidance of the teacher.			achievement.
3	Pass Percentage of the class of	Average of last		• Result of last three
	teacher for the last three years	three years:		years in Board /
	The same same of the same of t	70% - 79%	3 marks	School Examination
		80% - 89%	4 marks	
		90% - 100%	5 marks	
G	C ' C TO TO T			1/
Specific	c Criteria in case of IT Teacher	(Secondary and Senio	or Secondary Le	vel)

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1	Efforts to enhance student learning by integrating technology into school curriculum especially teaching of subjects.	Marks will be awarded on the basis of number, scale, impact of efforts taken or activities undertaken to integrate	Max. Marks 5	 Brief description of efforts taken along with their impact Lesson plans of any two subjects (one per subject) depicting the use of technology
		technology in school curriculum esp. teaching of subjects. Use of latest technology by the teacher will also be considered.		
2	Any significant achievement by student(s) in the field of IT under the guidance of the teacher	Achievement by 1- 2 students Achievement by 3- 5 students Achievement by more than 5 students	3 marks 4 marks 5 marks	Evidences of achievements (certificate/appreciation letter/brief writeup/photographs) of students and briefdescription of teacher's role in their achievement.
3	Pass Percentage of the class of teacher for the last three years	Average of last three years: 70% - 79% 80% - 89% 90% - 100%	3 marks 4 marks 5 marks	• Result of last three years in Board/School Examination
Specific	c Criteria in case of Physical Ed	ucation Teacher (Sec	ondary and Sen	ior Secondary Level)
1	Number of students trained for representing school at District/State/National level games/sports competitions/activities by the teacher	1-2 students 3-5 students More than 5 students	3 marks 4 marks 5 marks	• Relevant Evidences of students' representation at different levels/ participation certificate(s) duly attested by the Head of the school









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2	Special sports/games/physical activities organized for differently abled students	Any number	5 marks	 Brief write up of special sports/ games/physical activities organized for differently abled students duly attested by the Head of the school Photographs, if any
3	Pass Percentage of the class of teacher for the last three years	Average of last		• Result of last three
	teacher for the fast three years	three years: 70% - 79%	3 marks	years in Board/School
		80% - 89%	4 marks	Examination
		90% - 100%	5 marks	
Speci	ific criteria in case of Music and	l Dance Teacher	<u> </u>	
1	Workshops /demonstrations/ lectures promoting	1-3 activities	3 marks	• List of lectures/ workshops duly
	dance/music among students	4 - 6 activities	4 marks	attested by the head
	and other stakeholders	More than 6 activities	5 marks	 of the school Scanned copy of appreciation letter and photographs of the event(s)
2	Honours or recognition won by students in music/dance	1-2 honours	3 marks	• List of honours won by students along
	competitions at local/state/	3-5 honours	4 marks	with a brief write up
	national/international level under the guidance of the teacher	More than 5 honours	5 marks	• Scanned copy/copies of participation certificate(s)
3	Any other specific or relevant	1 contribution	3 marks	Relevant Evidence
	contribution in the field of	2 contributions	4 Marks	
	Music/Dance	More than 3 contributions	5 Marks	
4	Pass Percentage of the class of teacher for the last three years	Average of last three years: 70% - 79%	3 marks	• Result of last three years in

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		80% - 89%	4 marks	Board/School
		90% - 100%	5 marks	Examination
Spec	ific criteria in case of Fine Arts	Teacher		
1	Lectures or workshops conducted or organized by the	1-3 activities	3 marks	• List of lectures/ workshops duly
	teacher for promoting fine arts among students and other	4-6 activities	4 marks	attested by the head of the school
	stakeholders	More than 6 activities	5 marks	• Scanned photographs of the event(s)
2	Artistic Productions/Publications	1-2 Productions/ Publications	3 Marks	• Scanned photographs of the
		3-4 Productions/ Publications	4 Marks	production/cover page of the publication along
		More than 4 Productions/ Publications	5 Marks	with a brief write up
3	Exhibition(s) of own art work or the work of the students at	1- 2 exhibitions	4 Marks	• Appreciation Letter(s)
	local, state, national or international level	More than 2 exhibitions	5 Marks	• Report(s) of the exhibition
4	Honours won by the students representing school in	1-2 honours	3 marks	• List of honours won by students along
	different art competitions at	3-5 honours	4 marks	with a brief write up
	local/state/ national /international level under the guidance of the teacher	More than 5 honours	5 marks	• Scanned copy/copies of participation certificate(s)
5	Pass Percentage of the class of teacher for the last three years	Average of last three years:		• Result of last three years in
		79% - 79%	3 marks	Board/School
		80% - 89%	4 marks	Examination
		90% - 100%	5 marks	
	ific criteria in case of Special Ed			T
1	Number of students with disabilities taught and included in the mainstream in the past two years with details	Any number	5 Marks	• Scanned copies of work done with the students

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2	of special efforts taken to establish mutual acceptance of special children with normal children Number of teachers/ parents and other stakeholders	5-10 teachers/parents	1 Mark	 Appreciation letter(s) received, if any Brief write up of the efforts taken Report(s) of Sensitization Sessions conducted
	sensitized on the needs of the students with disabilities in the	11-15 teachers/parents	2 Marks	along with
	past two years	16-20 teachers/ parents	3 Marks	photographsScanned copy/copies of appreciation
		21-25 teachers/parents	4 Marks	letter(s)/ certificates
		More than 25 teachers/parents	5 Marks	
3	Innovative approaches/practices adopted	1 practice	3 Marks	• List of innovative practices /
	for teaching students with special needs	2 practices	4 Marks	approaches with relevant documents
		More than 2 practices	5 Marks	 supporting the claim You tube link of 30 minutes video of teaching special students
4	Pass Percentage of the	Average of last		• Result of last three
	students who have been taught	three years:	2	years in
	by the Special Educator in the last three years	70% - 79%	3 marks	Board/School Examination
	tust times years	80% - 89% 90% - 100%	4 marks 5 marks	Lammation
Specia	fic criteria in case of School Co		3 marks	
1	Counselling Sessions conducte			
	a. Number of students	50 Students	2 Marks	• List of number of
	counselled during the last two years along with follow up	51-70 Students	3 Marks	students counselled along with the details
	sessions with the students/parents/teachers	71 – 90 Students	4 Marks	of their problem, sessions conducted along with follow up
	(curricular and co-curricular teachers)/peer group	More than 90 Students	5 Marks	and interaction with other stakeholders.
		1-5 Sessions	1 Mark	

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Counselling Sessions (apart from classroom periods) conducted in the last two years 16-20 Sessions 4 Marks 16-20 Sessions 4 Marks 30 mins to 1 hour Video of individual or group counseling sessions 4 Marks 30 mins to 1 hour Video of individual or group counseling sessions 4 Marks 4 Marks 4 Marks 6 Report(s) of the programmes conducted by self or sensitization programmes conducted by self or adolescents in the last two years (with special focus on Growing up issues, Prevention of substance abuse, HIV and AIDS Awareness, Life Skills, Gender Sensitivity) 3 Number of Career Fairs conducted in the last two years 4 More than 4 5 Marks 6 Report(s) of the Programmes 5 Marks 6 Report(s) of the Programmes 6 Report(s) of the Career Counselling Sessions or Career fairs conducted in the last two years 7 More than 4 5 Marks 7 More than 4 7 Marks 7 Marks 7 More than 4 7 Marks 7 More than 4 7 Marks 7 M		b. Number of Group	6-10 Sessions	2 Marks	• List of Group
16-20 Sessions 4 Marks 30 mins to 1 hour Video of individual or group counseling 3.4 Programmes 4 Marks 5 Marks 6 More than 4 5 Marks 7 More than 4 5 Mark		Counselling Sessions (apart	11-15 Sessions	3 Marks	Counselling
More than 20 5 Marks Sessions Sesions		from classroom periods)	16-20 Sessions	4 Marks	
Sessions		conducted in the last two years	More than 20	5 Marks	
Adolescent Education Programmes conducted by self or sensitization programmes conducted by self or sensitization programmes conducted by self or adolescents in the last two years (with special focus on Growing up issues, Prevention of substance abuse, HIV and AIDS Awareness, Life Skills, Gender Sensitivity) 3 Number of Career Fairs conducted in the last two years Any number of students with special needs counselled in the last two years 4 Number of students with special needs counselled in the last two years 5 Pass Percentage of the students who have been counselled by the School Counselor in the last three years 5 Pascific criteria in case of Vocational Education Teacher (Secondary and Senior Secondary Level) 1 Industrial exposures/short term training programmes conducted/organised by the			Sessions		
Programmes conducted by self or sensitization programmes conducted by self or sensitization programmes conducted by self for adolescents in the last two years (with special focus on Growing up issues, Prevention of substance abuse, HIV and AIDS Awareness, Life Skills, Gender Sensitivity) 3 Number of Career Counselling Sessions/ Career Fairs conducted in the last two years 4 Number of students with special needs counselled in the last two years 4 Number of students with special needs counselled in the last two years 5 Pass Percentage of the students who have been counselled by the School Counselor in the last three years 5 Pass Percentage of the students who have been counselled by the School Counselor in the last three years 5 Programmes 4 Marks 6 Report(s) of the Career Counselling Sessions or Career fairs conducted 6 Narks 7 Marks 7 Marks 8 Narks 8 Narks 8 Narks 9					
or sensitization programmes conducted by self for adolescents in the last two years (with special focus on Growing up issues, Prevention of substance abuse, HIV and AIDS Awareness, Life Skills, Gender Sensitivity) 3 Number of Career Counselling Sessions/ Career Fairs conducted in the last two years 4 Number of students with special needs counselled in the last two years 4 Number of students with special needs counselled in the last two years 5 Pass Percentage of the students who have been counselled by the School Counselor in the last three years 5 Pecific criteria in case of Vocational Education Teacher (Secondary and Senior Secondary Level) 1 Industrial exposures/short one of students with term training programmes Nore than 4 5 Marks 3 Marks • Report(s) of the Career Counselling Sessions or Career fairs conducted • Scanned photographs • Report(s) of the Career Counselling Sessions or Career fairs conducted • Scanned photographs • Report(s) of the Career Counselling Sessions or Career fairs conducted • Scanned photographs • Report(s) of the Career Counselling Sessions or Career fairs conducted • Scanned photographs	2		,		± ' '
conducted by self for adolescents in the last two years (with special focus on Growing up issues, Prevention of substance abuse, HIV and AIDS Awareness, Life Skills, Gender Sensitivity) 3 Number of Career Counselling Sessions/ Career Fairs conducted in the last two years 4 Number of students with special needs counselled in the last two years 4 Number of students with special needs counselled in the last two years 5 Pass Percentage of the students who have been counselled by the School Counselor in the last three years 5 Pecific criteria in case of Vocational Education Teacher (Secondary and Senior Secondary Level) 1 Industrial exposures/short term training programmes conducted/organised by the			3-4 Programmes	4 Marks	, ,
adolescents in the last two years (with special focus on Growing up issues, Prevention of substance abuse, HIV and AIDS Awareness, Life Skills, Gender Sensitivity) 3 Number of Career Counselling Sessions/ Career Fairs conducted in the last two years 4 Number of students with special needs counselled in the last two years 4 Number of students with special needs counselled in the last two years 5 Pass Percentage of the students who have been counselled by the School Counselor in the last three years 5 Pecific criteria in case of Vocational Education Teacher (Secondary and Senior Secondary Level) 1 Industrial exposures/short term training programmes conducted/organised by the		1 0			
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Growing up issues, Prevention of substance abuse, HIV and AIDS Awareness, Life Skills, Gender Sensitivity) 3 Number of Career Counselling Sessions/ Career Fairs conducted in the last two years 4 More than 4 5 Marks Programmes 4 Number of students with special needs counselled in the last two years 4 Number of students with special needs counselled in the last two years 5 Pass Percentage of the students who have been counselled by the School Counselor in the last three years Counselor in the last three years Specific criteria in case of Vocational Education Teacher (Secondary and Senior Secondary Level) 1 Industrial exposures/short term training programmes conducted/organised by the			Programmes		
of substance abuse, HIV and AIDS Awareness, Life Skills, Gender Sensitivity) 3 Number of Career Counselling Sessions/ Career Fairs conducted in the last two years 4 More than 4 5 Marks Programmes 4 Number of students with special needs counselled in the last two years 5 Pass Percentage of the students who have been counselled by the School Counselled by the School Counselor in the last three years 5 Specific criteria in case of Vocational Education Teacher (Secondary and Senior Secondary Level) 1 Industrial exposures/short term training programmes conducted/organised by the		• • • • • • • • • • • • • • • • • • • •			
AIDS Awareness, Life Skills, Gender Sensitivity) 3 Number of Career Counselling Sessions/ Career Fairs conducted in the last two years 4 Marks More than 4 5 Marks Programmes 4 Number of students with special needs counselled in the last two years 4 Number of students with special needs counselled in the last two years 5 Pass Percentage of the students who have been counselled by the School Counselor in the last three years Specific criteria in case of Vocational Education Teacher (Secondary and Senior Secondary Level) 1 Industrial exposures/short term training programmes conducted/organised by the		• •			
Number of Career Counselling Sessions / Career Fairs conducted in the last two years 3 Marks Sessions / Career Fairs conducted in the last two years 3-4 Programmes 4 Marks Sessions or Career fairs conducted Scanned photographs of Career Fairs -5 Marks Sessions or Career fairs conducted Scanned photographs of Career Fairs -5 Marks Sessions or Career fairs conducted Scanned photographs of Career Fairs Session Sessi		· ·			
Sessions/ Career Fairs conducted in the last two years A		Gender Sensitivity)			
conducted in the last two years 3-4 Programmes	3	Number of Career Counselling	1-2 Programmes	3 Marks	• Report(s) of the
fairs conducted More than 4 5 Marks Programmes 4 Number of students with special needs counselled in the last two years 5 Marks List of students with special needs counselled along with a report of Counselling Session(s) Fass Percentage of the students who have been counselled by the School Counselor in the last three years Specific criteria in case of Vocational Education Teacher (Secondary and Senior Secondary Level) Industrial exposures/short term training programmes conducted/organised by the					
More than 4 Programmes 4 Number of students with special needs counselled in the last two years 5 Marks • Scanned photographs of Career Fairs • List of students with special needs counselled along with a report of Counselling Session(s) 5 Pass Percentage of the students who have been counselled by the School Counselled by the School Counselor in the last three years Specific criteria in case of Vocational Education Teacher (Secondary and Senior Secondary Level) 1 Industrial exposures/short term training programmes conducted/organised by the		conducted in the last two years	3-4 Programmes	4 Marks	
More than 4 Programmes photographs of Career Fairs 4 Number of students with special needs counselled in the last two years 5 Marks List of students with special needs counselled along with a report of Counselling Session(s) 5 Pass Percentage of the students who have been counselled by the School Counselor in the last three years Counselor in the last three years Specific criteria in case of Vocational Education Teacher (Secondary and Senior Secondary Level) 1 Industrial exposures/short term training programmes conducted/organised by the					
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with a report of Counselling Session(s) 5 Pass Percentage of the students who have been counselled by the School Counselor in the last three years Specific criteria in case of Vocational Education Teacher (Secondary and Senior Secondary Level) 1 Industrial exposures/short term training programmes conducted/organised by the sense of the Average of last three years: \$000000000000000000000000000000000000		-			
Counselling Session(s) Pass Percentage of the students who have been counselled by the School Counselor in the last three years Specific criteria in case of Vocational Education Teacher (Secondary and Senior Secondary Level) Industrial exposures/short term training programmes conducted/organised by the Senior Secondary Programme(s) Counselling Session(s) Result of last three years in Board/School Examination Specific criteria in case of Vocational Education Teacher (Secondary and Senior Secondary Level) The secondary Level of last three years in Board/School Examination Specific criteria in case of Vocational Education Teacher (Secondary and Senior Secondary Level) One or more of the field visit or training programme(s)		last two years			
Pass Percentage of the students who have been counselled by the School Counselor in the last three years Specific criteria in case of Vocational Education Teacher (Secondary and Senior Secondary Level)					Counselling
students who have been counselled by the School Counselor in the last three years Specific criteria in case of Vocational Education Teacher (Secondary and Senior Secondary Level)		D D (C 1	A C 1		
counselled by the School Counselor in the last three years Specific criteria in case of Vocational Education Teacher (Secondary and Senior Secondary Level)	5	-	_		
Counselor in the last three years Specific criteria in case of Vocational Education Teacher (Secondary and Senior Secondary Level)			•	2 montre	l
years Specific criteria in case of Vocational Education Teacher (Secondary and Senior Secondary Level) Industrial exposures/short term training programmes conducted/organised by the One or more 5 marks • Report of the field visit or training programme(s)		•			
Specific criteria in case of Vocational Education Teacher (Secondary and Senior Secondary Level) 1					
1 Industrial exposures/short term training programmes conducted/organised by the One or more 5 marks • Report of the field visit or training programme(s)	<i>G</i> :				
term training programmes visit or training conducted/organised by the programme(s)				-	
conducted/organised by the programme(s)	1	1	One or more	5 marks	*
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	teacher for students in the last five years			with scanned photographs
2	Establishment of linkages with industry by the teacher for the benefit of the students	Any number	5 marks	• Scanned copy of communication with the industry or any other relevant evidence
3	Number of students working in the industry after having vocational education under the guidance of the teacher	Any number	5 marks	• Evidence reflecting the placement of students in the industry duly verified by the Head of the school
4	Pass Percentage of the class	Average of last		• Result of last three
	of teacher for the last three	three years:		years in
	years	70% - 79%	3 marks	Board/School
		80% - 89%	4 marks	- Examination
		90% - 100%	5 marks	
Specij	fic criteria in case of a School L	ibrarian	l	
1	The performance of a School Librarian will be assessed on the following parameters: a. Promotion of effective usage of library resources by students and teachers b. Fostering good reading habits/lifelong reading habits among students c. Effective integration of library services with the curricula d. Exemplary usage of technology tools in the library e. Role played in establishing effective teaching learning environment in the school	Good Performance (Performance is sound and reliable in at least half of the areas of responsibility and parameters defined) Excellent Performance (Performance is sound and reliable in most of the areas of responsibility and parameters defined) Extraordinary Performance	3 marks 4 marks 5 marks	Relevant documents and evidences or share such examples which clearly reflect the performance of the librarian on the defined parameters duly verified by the Head of the School.
	f. Steps taken for the improvement of the school library	Performance is remarkably		

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	Making school library accessible to parents and community	superior in almost all the areas of responsibility and parameters defined)		
	teria in case of a Resource		pacity Building	Programmes
Cap Prog Note Reso	grammes : Effectiveness as urce Person to be	by 75% Participants in all the CBPs taken Positive Feedback	3 marks 4 marks	Consolidated feedback report about the performance of the RP by the
Parti	ssed on the basis of icipants' Feedback. This be validated by the	in all the CBPs		concerned COE
Conc	cerned COE.	Positive Feedback by almost all the participants in all the CBPs taken	5 marks	
ensu Cap Prog diffe bein Iden Rese venu asse deve inno or prog This with the o	tribution towards aring effectiveness of acity Building grammes by COEs in event ways apart from ag a Resource Person (eg. atification of new ource Persons and wes; Manual writing; need essment, elopment/designing of any ovative training solution programme; follow up grammes initiated; etc.) is will be validated along appropriate evidences by concerned COE. ria in case of Vice Princip	Any appropriate and relevant contribution	5 marks	Appropriate evidences of the relevant contribution towards ensuring effectiveness of CBPs by the concerned COE







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1	The performance of the Middle Leaders (Vice Principal or Coordinator) will be assessed on the following professional skills and actions: a. Mentoring of Colleagues/fellow teachers b. Interpersonal skills and abilities c. Effective Management of allocated resources d. Professional Knowledge and Understanding e. Strategic Vision	Good Performance (Performance is sound and reliable in at least half of the areas of responsibility and parameters defined) Excellent Performance (Performance is sound and reliable in most of the areas of responsibility and parameters defined) Extraordinary Performance (Performance is remarkably noticeable, superior in almost all the areas of responsibility and parameters defined)	3 marks 4 marks 5 marks	Relevant documents and evidences or share such examples which clearly reflect the professional skills and actions duly verified by the Head of the School.
2	Pass Percentage of the class	•		• Result of last three
	of teacher for the last three years	years: 70% - 79% 80% - 89% 90% - 100%	3 marks 4 marks 5 marks	years in Board/School Examination
Specij	fic criteria in case of Principal		<u>I</u>	1

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activities/projects undertaken, school safety policy, school policy for CWSN, copies of appreciation letters given to stakeholders, photographs, details of safety measures adopted, report and pictures of provision of barrier free environment for students with disabilities and other relevant documents

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	j. Acknowledgement of accomplishments/ contributions of teachers, students or any other			supporting all the parameters.)
	stakeholders k. Work done for the achievement of vision and mission of school l. Project(s) undertaken at school level in the last ten years for the development of the school m. Measures taken by the principal to ensure safety of children in school n. Initiatives to provide			
	barrier free access in terms of physical environment, curriculum, teaching and assessment to students with disabilities			
2	Preparation of Annual Curriculum Plan (ACP) for the whole school by the Principal	The following parameters will be considered while assessing the annual curriculum plan: • Aims and objectives to be achieved • Observable/mea surable learning outcomes indicating the mastery of course content within the curriculum by the students	Max. Marks 5	 Copy of Annual Curriculum Plan for the whole school SOP for the monitoring / reviewing of ACP

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		• Content		
		framework –		
		description of		
		major topics/sub		
		topics to be		
		taught in		
		different subjects		
		matching the		
		learning		
		outcomes		
		• Strategies for		
		curriculum		
		transaction (Use		
		of pedagogy)		
		• Assessment		
		strategies		
		• Strategy for		
		monitoring the		
		effectiveness of		
		the plan		
		• Strategy for the		
		review of the		
		plan in the light		
		of the needs of		
		the students		
3	School as venue for CBSE	1-2 activities	2 marks	• Scanned copies of
	Examinations (X, XII, other			Letters or
	competitive exams) and	3-5 activities	3 marks	communication
	Academic Activities (like	60 2112	4 1	received from CBSE
	Science Exhibition, CBPs,	6-8 activities	4 marks	or any other relevant
	Heritage India Quiz, etc.)	M 4 0	, 1	document
	under the leadership of	More than 8	5 marks	
	applicant principal (details of	activities		
	last ten years)			
4	School as venue for CBSE	• Hosting of CBSE	4 marks	• Scanned copies of
	Sports Meet under the	Sports Meet at		Letters or
	leadership of the applicant	Cluster Level		communication
		once		received from CBSE

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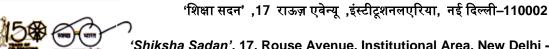




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	principal (details of last ten	Hosting of CBSE	5 marks	or any other relevant
	years may be given)	Sports Meet at		document
		cluster level more		
		than once /		
		Hosting of CBSE		
		Sports Meet at		
		Regional or		
		National Level		
5	Contribution towards	Any relevant	5 marks	Brief write up abou
	Sahodaya Activities	contribution		the contribution(s
				duly attested by the
				President of the
				concerned Sahodaya
6	Pass Percentage of students in	Average of last		• Result of last three
U	Board/School Examinations in	three years:		years ir
	the last three years	70% - 79%	3 marks	Board/School
	the last three years	10% - 19%	5 marks	Examinations
		80% - 89%	4 marks	
		90% - 100%	5 marks	
Snor				
	cific Criteria for all categories e	xcept_teachers/princi	nals/middle_lea	nders working in CBSE
	cific Criteria for all categories e pols in foreign countries. Primary			
scho	ools in foreign countries, Primary			
scho Libr	ools in foreign countries, Primary carians	Teachers, School Cou	insellors, Speci	al Educators and School
scho	cols in foreign countries, Primary carians Experience related to Board			Scanned copies of
scho Libr	experience related to Board Examinations conducted by	Teachers, School Cou	insellors, Speci	Scanned copies of Letters or writter
scho Libr	Experience related to Board Examinations conducted by CBSE (as City Coordinator,	Upto 5 times 6-10 times	2 marks 3 marks	Scanned copies of Letters or writter communication
scho Libr	Experience related to Board Examinations conducted by CBSE (as City Coordinator, Centre Supdt., CNS, Head	Teachers, School Cou	2 marks	Scanned copies of Letters or written communication
scho Libr	Experience related to Board Examinations conducted by CBSE (as City Coordinator, Centre Supdt., CNS, Head Examiner,	Upto 5 times 6-10 times	2 marks 3 marks	Scanned copies of Letters or written communication
scho Libr	Experience related to Board Examinations conducted by CBSE (as City Coordinator, Centre Supdt., CNS, Head Examiner, Evaluator/Coordinator)	Upto 5 times 6-10 times	2 marks 3 marks	Scanned copies of Letters or written communication
scho Libr	Experience related to Board Examinations conducted by CBSE (as City Coordinator, Centre Supdt., CNS, Head Examiner, Evaluator/Coordinator) Note: The experience of	Upto 5 times 6-10 times	2 marks 3 marks	Scanned copies of Letters or written
scho Libr	Experience related to Board Examinations conducted by CBSE (as City Coordinator, Centre Supdt., CNS, Head Examiner, Evaluator/Coordinator) Note: The experience of invigilators shall not be	Upto 5 times 6-10 times	2 marks 3 marks	Scanned copies of Letters or written communication
scho Libr	Experience related to Board Examinations conducted by CBSE (as City Coordinator, Centre Supdt., CNS, Head Examiner, Evaluator/Coordinator) Note: The experience of invigilators shall not be considered. The experience	Upto 5 times 6-10 times	2 marks 3 marks	Scanned copies of Letters or written communication
scho Libr	Experience related to Board Examinations conducted by CBSE (as City Coordinator, Centre Supdt., CNS, Head Examiner, Evaluator/Coordinator) Note: The experience of invigilators shall not be considered. The experience related with Board	Upto 5 times 6-10 times	2 marks 3 marks	Scanned copies of Letters or written communication
scho Libr	Experience related to Board Examinations conducted by CBSE (as City Coordinator, Centre Supdt., CNS, Head Examiner, Evaluator/Coordinator) Note: The experience of invigilators shall not be considered. The experience	Upto 5 times 6-10 times	2 marks 3 marks	Scanned copies of Letters or written communication







आज़ादीका

(शिक्षा मंत्रालय भारत सरकार के अधीन एक स्वायत संगठन)

CENTRAL BOARD OF SECONDARY EDUCATION

(An Autonomous Organisation Under the Ministry of Education, Govt. of India)

1	Promotion of nation building and national integration	Marks will be awarded on the basis of number, scale and impact of activities conducted to promote nation building and national integration	Max. marks 5	 List/report of Activities conducted highlighting the occasion, students for whom the activity was conducted and its impact Photographs of the activities conducted
2	Enhancing Social Awareness (i.e. social emotional skills and other key life skills like empathy, compassion, interpersonal skills, etc.) of students	Marks will be awarded on the basis of number, scale and impact of activities conducted or organized to enhance social awareness of students.	Max. marks 5	 List of Activities conducted giving a brief account of each activity, students for whom the activity was conducted and its impact Photographs of the activities conducted
3	Organization of extra and co- curricular activities	Marks will be awarded on the basis of number, scale and impact of activities.	Max. marks 5	 List of Activities conducted giving a brief account of each activity, students for whom the activity was conducted and its impact Photographs of the activities conducted
4	Any other <i>significant achievement</i> in the field of school education not mentioned above	1 achievement 2 achievements More than 2 achievements	3 marks 4 marks 5 marks	Relevant evidence

In addition to above, the following should also be submitted by the applicant:







माध्यामक शिक्षा



(शिक्षा मंत्रालय भारत सरकार के अधीन एक स्वायत संगठन) CENTRAL BOARD OF SECONDARY EDUCATION

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- **Self-Assessment** / appraisal by the applicant (not more than 250 words) addressing the applicant's teaching achievements or contributions in the field of his/her own subject.
- Applicant's *Statement of Teaching Philosophy* (not more than 300 words)
 - o The applicant may write about his/her own *Teaching Philosophy Statement* reflecting his/her teaching beliefs (eg. what is more important to him/her about teaching and learning in his/her subject/field), specific example(s) of the pedagogical approaches being employed with a rationale for each approach in the subject along with a reflection on the effectiveness of the approaches or strategies being adopted by him/her; integration of environmental issues, local context, values education, life skills education and ICT in day to day teaching.
- Recommendation Letter by the School Head/Principal in case of teacher applicant and Chairman/Manager of SMC in case of Principal with a special focus on the applicant's teaching approaches; special strengths; teaching innovations and impact on student learning and development; and major contribution to curriculum development; type of relationship maintained with students and fellow teachers.
- **Letters of Recommendation / Reference** attesting the applicant's teaching excellence and contributions by fellow teachers, students, parents. (Maximum 3 letters of recommendation, atleast one each from student, parent and fellow teacher) Applicant will have to provide contact information of each recommender from whom the credentials of the applicant may be verified through any means of communication.
- Certificate regarding clean record of service and faultless antecedents and that no legal proceedings or vigilance or any other type of enquiry is pending against the applicant.
- Self-attested copy of Birth Certificate
- **Undertaking** stating "all the information/data submitted is true to the best of my knowledge".
- Video component
 - o The PGT applicant has to provide a YouTube link of two video graphed lessons of 30 minutes each on different topics of them teaching along with a lesson plan.
 - The TGT applicant has to provide a YouTube link of two video graphed lessons of them teaching of 30 minutes each on two different subjects being taught along with lesson plans.
 - The PRT applicant has to provide a YouTube link of two video graphed lessons of them teaching of 30 minutes each on different topics along with the lesson plans.
 - o Special Educators have to provide a YouTube link of 30 minutes video of teaching special student(s).
 - o School counselors have to provide a YouTube link of 30 minutes to 1 hour video of individual or group counseling session.

All the supporting documents must be verified by the Head of the school in case of a teacher and by the Chairman/Manager in case of a Principal.



माध्यमिक शिक्षा



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Technical specifications for uploading the evidences/supporting documents on the portal:

- 1. All documents to be uploaded should only be in PDF format with size not exceeding 1MB.
- 2. Photograph to be uploaded should be in JPG format with size not exceeding 50 KB
- **3.** Video lectures should be uploaded on YouTube and link should be provided.



